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# **Operating environment for H1 2018**



## **Globally**



Sell-off in emerging markets impacting currencies and cash equities



Trade policy of US President takes its toll on confidence levels around the world. Fed hiked rates by the expected 0.25% and two additional rate hikes expected this year



ECB announced plans to wind down its R31tn quantitative easing programme by year end maintained rates at current levels



UK continues to feel strain of unresolved Brexit negotiations



#### **IN SA**



Political landscape dominated by President Ramaphosa appointment and subsequent cabinet reshuffle as well as uncertainty on land expropriation



VAT increase to 15% effective from 1 April 2018 and interest rates lowered by 25 bps at the end of March



Attention on JSE regulatory framework given noise around Steinhoff and other prominent issues



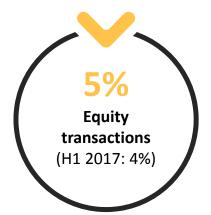
SA's first quarter GDP shrinks by 2.2% - biggest negative contributors to growth were agriculture, mining and manufacturing industries



Net sales of SA bonds by foreigners

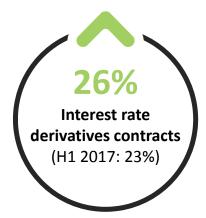
# H1 2018 market activity

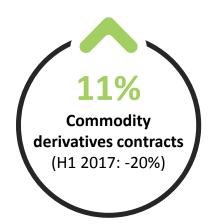


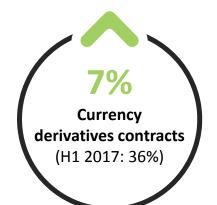












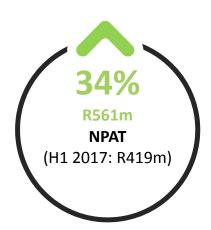


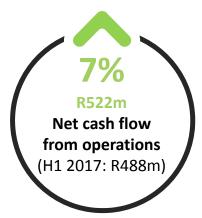
## How this translated in our business

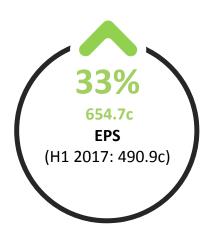


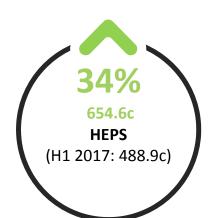












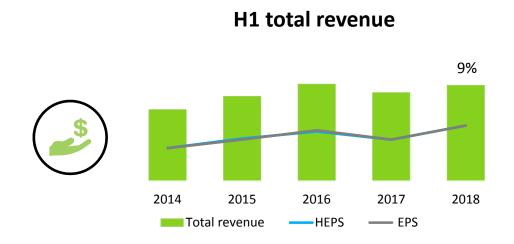


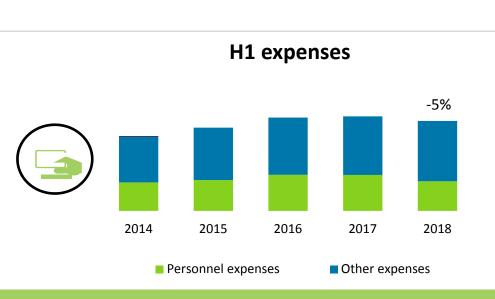
# **Financial performance**

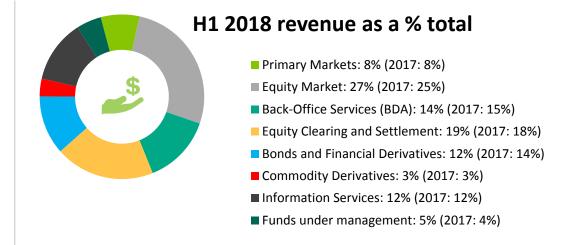


(Rm)	H1 2018	H1 2017
Revenue	1 153	1 083*
Other income	42	14*
Total revenue	1 195	1 097
Personnel expenses	(202)	(245)
Other expenses	(411)	(399)
Total expenses	(613)	(644)
EBIT	582	453
EBIT %	49%	41%
Net finance income	122	111
Share of profit from associate (net of income tax)	28**	21
Profit before income tax	732	585
Income tax expense	(171)	(165)
NPAT	561	419
NPAT %	47%	38%
EPS (cents)	654.7	490.9
HEPS (cents)	654.6	488.9

## **Trends**

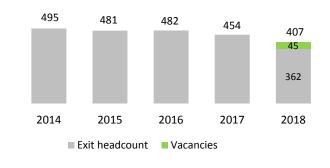




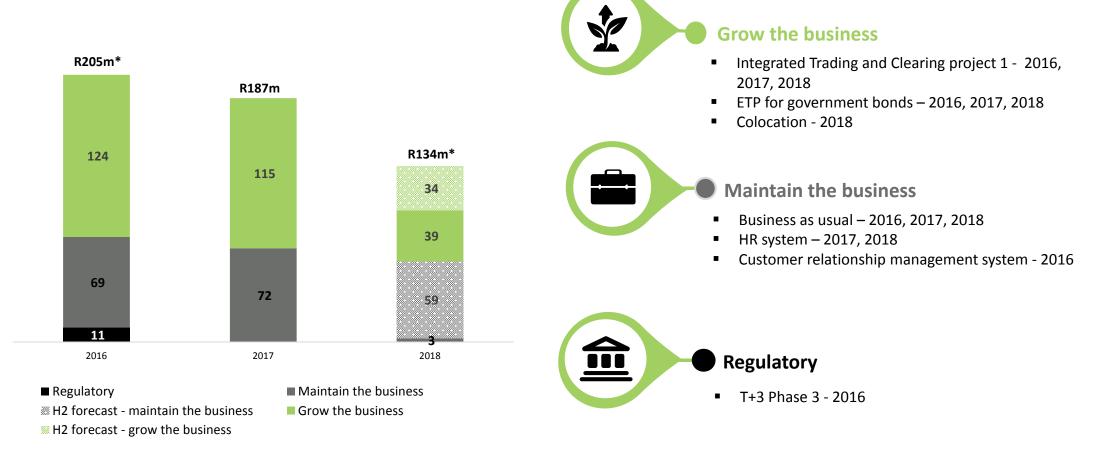


#### June exit headcount



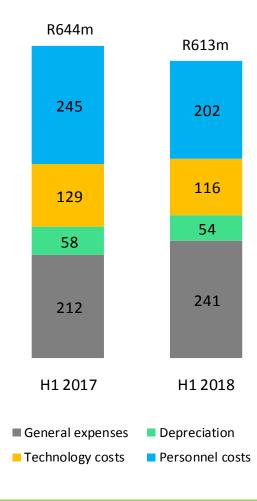


## External and internal capital expenditure



\*Rounding difference

# **Operating expenditure**





### Total operating expenses down 5% to R613m (2017: R644m)



Personnel costs 

√ 17% or R43m (2017: √ R1m or 0.2%) to R202m (2017: R245m)

- Gross remuneration  $\checkmark$  19% or R29m as a result of average headcount  $\checkmark$  22%. Headcount at June  $\checkmark$  20% to 362\* (2017: 454). Contributes -12 percentage points
- The long-term incentive scheme charges 

  R16m to R10m (2017: R26m) owing to timing differences in vesting (-R9m) and a higher proportion of LTIS vesting in the prior year (-R7m). This contributed -6 percentage points



Technology costs down  $\sqrt{10\%}$  or R13m to R116m (2017: R129m) primarily due to cost optimisation initiatives



Depreciation  $\sqrt{\ }$  7% or R4m to R54m (2017: R58m), largely owing to the net effect of fully depreciated assets



General expenses ↑ 14% or R29m to R241m (2017: R212m) largely owing to:

- Growth in expenses of R8m mostly related to Strate ad valorem which is fully offset by revenue
- Increased Internal audit and compliance spend of R7m as part of an enhanced co-sourced engagement model

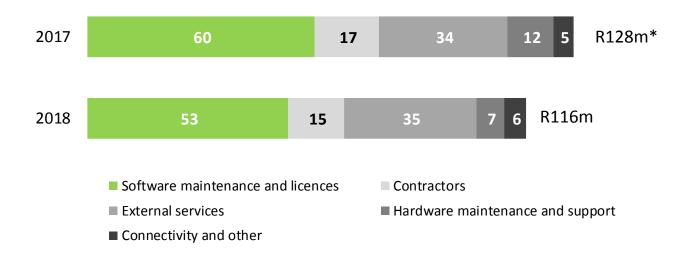
cludes learners

## **Technology cost composition**



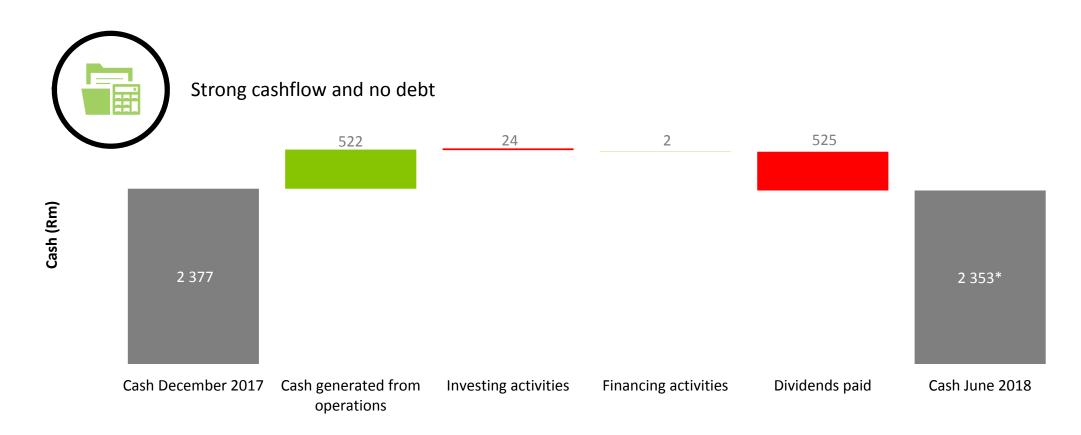
Technology costs **↓** 10% to R116m

Cost saving initiatives resulted in significant reductions in software and hardware maintenance support spend



\*Contains rounding difference

## **Cashflow view**



\*Rounding difference

# **Capex external spend**

Capital intensity policy applied from 2018



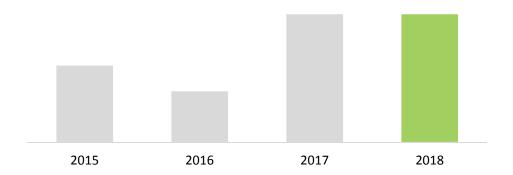
PROJECT / INITIATIVE	H1 2018	H2 2018	FY 2018	FY 2017
Integrated Trading and Integrated Clearing project	29	20	49	100
ETP for government bonds	1	-	1	1
HR system	1	-	1	4
Colocation	3	1	4	-
ECS	2	-	2	-
Project capex	36	21	57	105
Business as usual	3	65	68	67
Total external capex spend	39	86	125	172

Total spend on the Integrated Trading and Clearing project 1 is expected to be in the order of R400m by end 2018

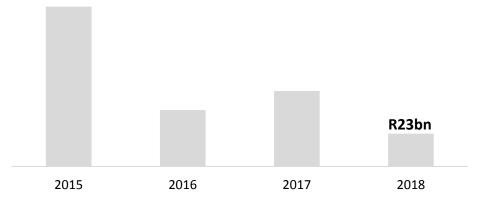


# **Capital Markets: Primary Market**

#### Revenue



## Additional equity capital raised



### 8% of total revenue in H1 2018

Revenue flat at R82m (2017: R82m)

#### **Main Board**

10 company listings (2017: 8)
11 ETFs (2017: 4)
116 warrants and structured products (2017: 121)
12 delistings (2017: 10)
1 REITs (2017: 1)
1 fast-track listing (2017: 0)

#### AltX

1 listing (2017: 4)

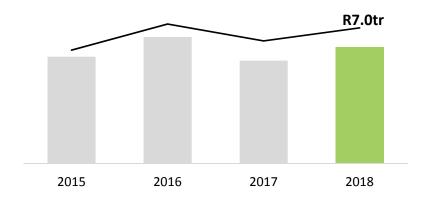
#### **Bonds**

243 listed bonds (2017: 294)
Total nominal value of listed bonds: R2.7tn (2017: R2.5tn)
Listed project bonds launched 1 March 2018
Growthpoint Green Bond

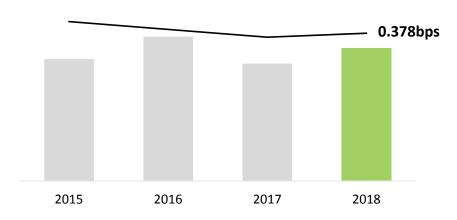
- Finalise the professional debt market segment
- Equity trading rules for restricted trading segment

# **Capital Markets: Equity Market**

#### Billable value traded



## **Trading effective rate**



## 27% of total revenue H1 2018



#### Revenue **12**% to R277m (2017: R247m)

Billable value traded 11%

Transactions √ 5%

#### Colocation

28 racks (2017:23 racks)
2 new racks added in July 2018

#### **Tiered billing model**

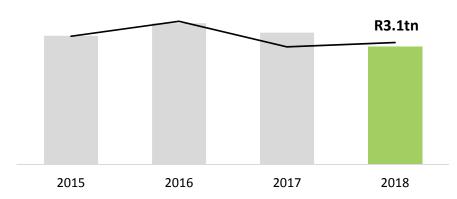
Effective 30 July 2018 Includes complex order suite

#### Strategic focus for H2

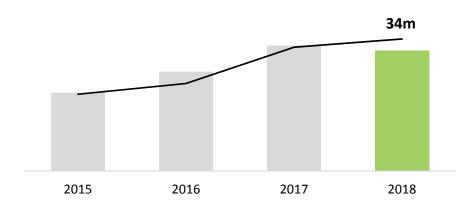
Expand Colocation offering

## **Capital Markets: Bonds and Financial Derivatives**

## **Equity derivatives value traded**



## **Currency derivatives contracts traded**



## 12% of total revenue H1 2018



## Revenue **↓** 5% to R125m (2017: R132m)

Equity derivatives revenue  $\sqrt{10\%}$  to R75m (2017: R84m)

- Contracts traded ↓ 61% to 71.1m (2017: 181.4m)
- Value traded ↑ 4% to R3.1tn (2017: R2.9 tn)

Currency derivatives revenue 

√ 2% to R23m (2017: R24m)

- Value traded ↑ 17% to R507bn (2017: R433bn)

Bonds and Interest Rate Market revenue ↑ 11% to R27m (2017: 24m)

- Bond Market nominal value traded up ↑ 13% to R15.07tn (2017: R13.3tn)
- Interest rate derivatives contracts traded ↑ 26% to 6.7m (2017: 5.3m)

ETP launched 18 July 2018

#### **Strategic focus for H2**

■ ITaC targeted go-live Q4 2018

# **Capital Markets: Commodity Derivatives**



## 3% of total revenue H1 2018

Revenue **↑** 18% to R37m (2017: R32m)

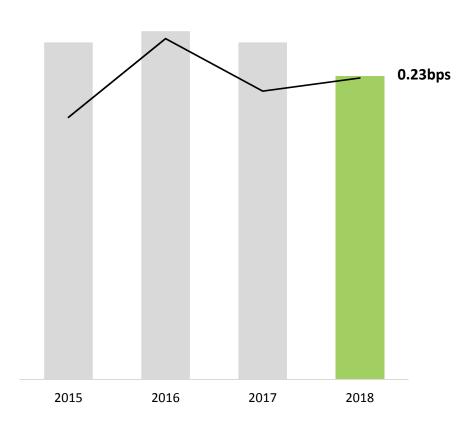
Value traded 10% to R311bn (2017: R284bn)

Contracts traded 11% to 2m (2017: 1m)

Open interest ↓ 2%

# **Post-Trade Services: Back-Office Services (BDA)**

#### **Effective rate**



## 14% of total revenue H1 2018

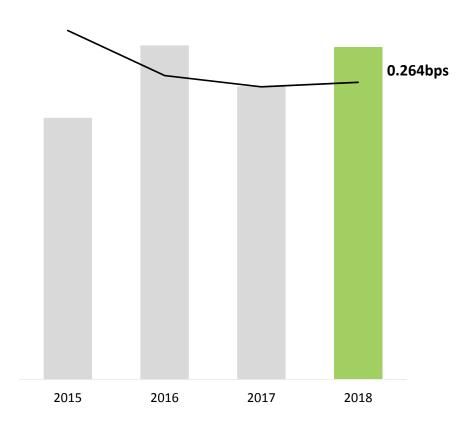
Revenue  $\checkmark$  2% to R147m (2017: R150m)

Correlated to Equity Market transaction volumes

- Maintain BDA for foreseeable future
- Design of Equity CCP risk and operating model and define implications for BDA

# **Post-Trade Services: Equity Clearing and Settlement**

#### **Effective rate**



## 19% of total revenue H1 2018



Revenue 13% to R211m (2017: R186m)

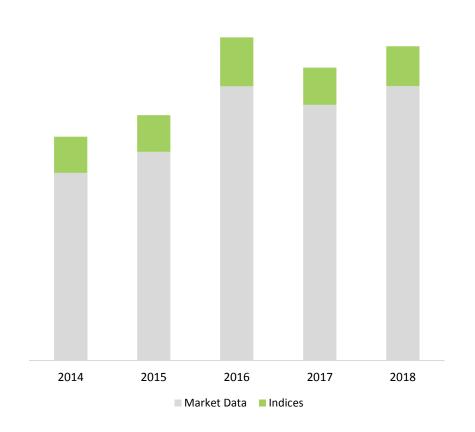
Correlated to Equity Market value traded

Reflects only Equity Market clearing and settlement fees

- ITaC targeted go-live Q4 2018
- Further progress on enhanced operational resilience

## **Information Services: Includes Market Data**

#### Revenue breakdown



## 12% of total revenue H1 2018



Revenue **↑** 7% to R134m (2017: R125m\*)

#### **Market Data**

9 new clients (2017: 13)
3 local clients and 6 international clients

#### **Indices**

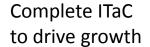
AUM ↑ 9% to R559bn (2017: R512bn) New director of IS appointed

- Transition existing JSE fixed income index series to FTSE Russell
- Review of equity benchmark indices



# **H2 2018 strategic priorities**







Driving IS strategy



Maintain strong cost controls and deliver the relevant portion of the committed cost savings



Progress our operational resilience



Embed the agile, client-led culture embodied in the JSE Way

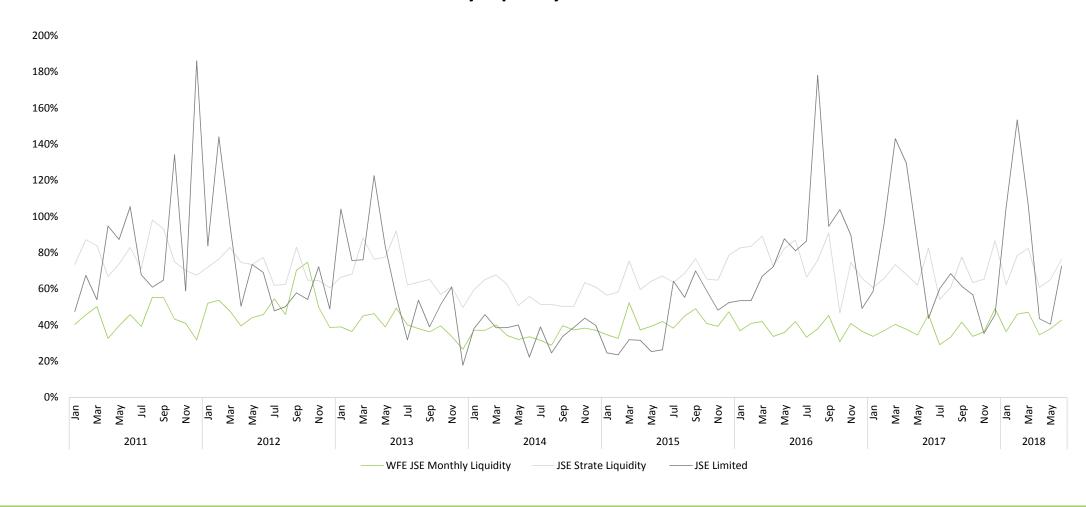


Lead by example on the national agenda by demonstrating a visible commitment to transformation



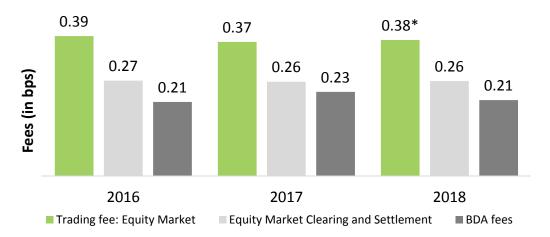
# **JSE Liquidity**

## Monthly liquidity: 2011 to 2018



# **Equity Market: JSE effective pricing trend**

## 3-year price trend





2016 BDA fee reduced by 20%

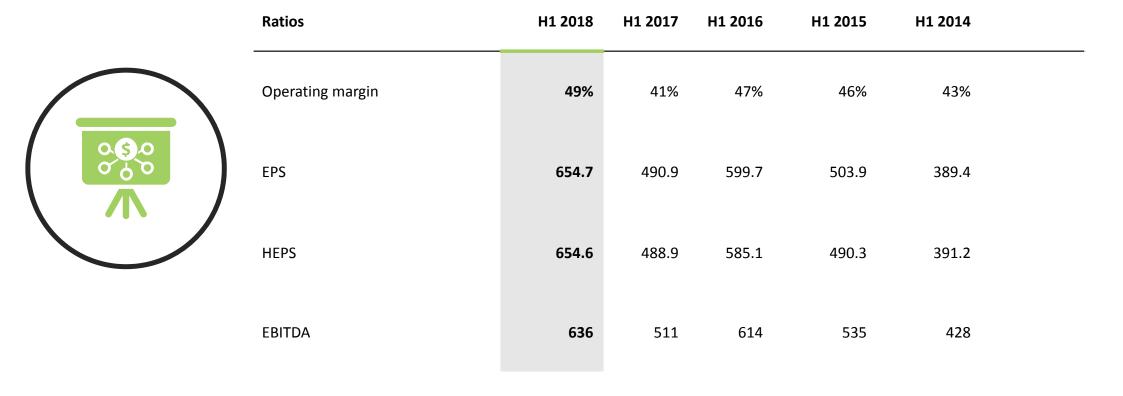


2016 Option Delta(OD) fee reduced to zero



2017 BDA fee reduced by 8%, 2018 BDA fee remained unchanged

## **Financial metrics**



# Personnel expenses – Note 9.1



(R'm)	H1 2018	H1 2017
Profit before taxation comprises:		
Personnel expenses		
Remuneration paid to employees	175 895	201 339
Fixed-term contractors	4 312	6 750
Contribution to defined contribution plans	7004	8 221
Directors emoluments	10 654	10 177
Executive directors	6 135	5 981
Non-executive directors	4 519	4 196
Long-term incentive scheme	10 108	25 906
JSE LTIS 2010*	10 108	25 906
Gross personnel expenses	207 973	252 393
Less: Capitalised to intangible assets	(5 977)	(7 725)
Total	201 996	244 668

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