

2019 INTERIM RESULTS
JSE Limited

30 July 2019



Operating environment



GLOBAL



Ongoing geopolitical tension and rising oil prices weigh on growth outlook



Disappointing economic data lowers expectations for emerging market growth



Weak investor appetite



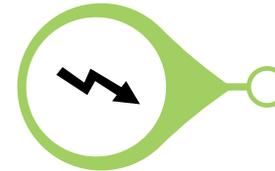
Growth halted by increased uncertainty caused by Brexit delays



IN SA



Contraction in GDP, impacted by load shedding



JSE's benchmark indices report gains despite the worst economic contraction in a decade



Low business confidence



Uncertainty on government reform implementation and policy

H1 2019 highlights

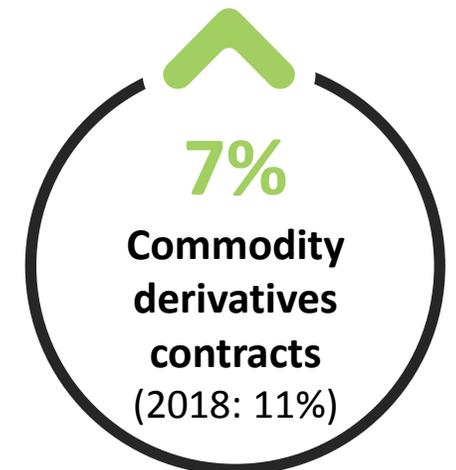
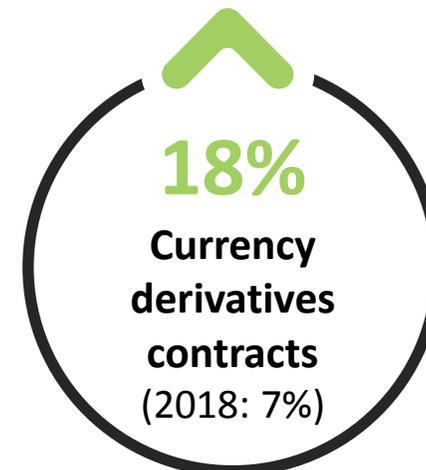
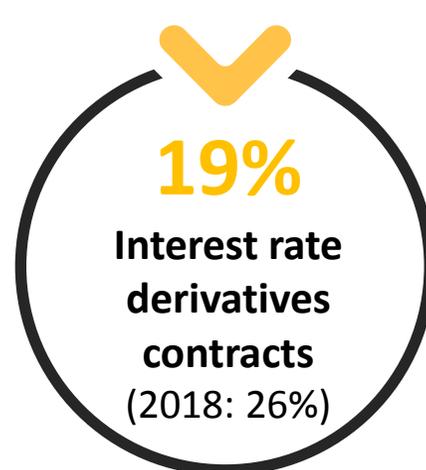
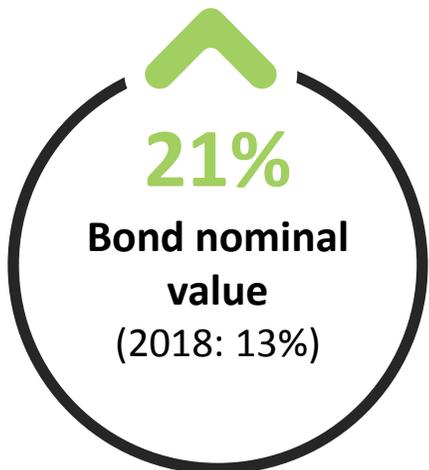
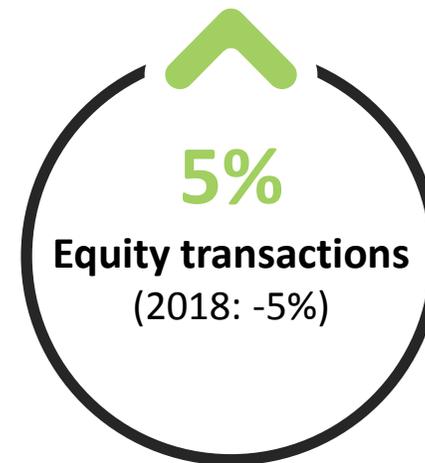
 Integrated trading and clearing (ITaC) went live in April

 Launched monthly expiries in June

 Implemented tick data in the cloud

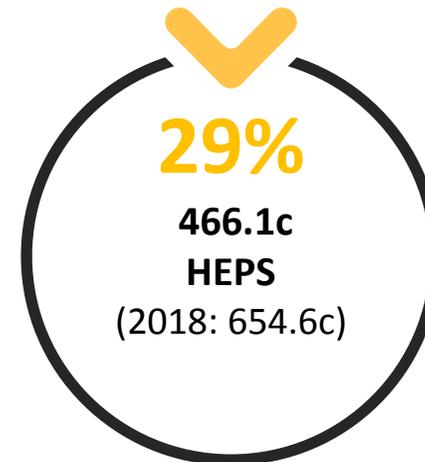
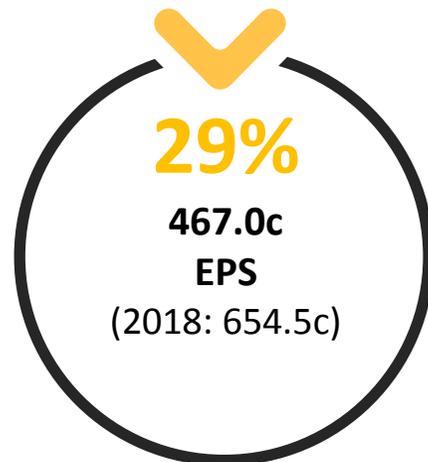
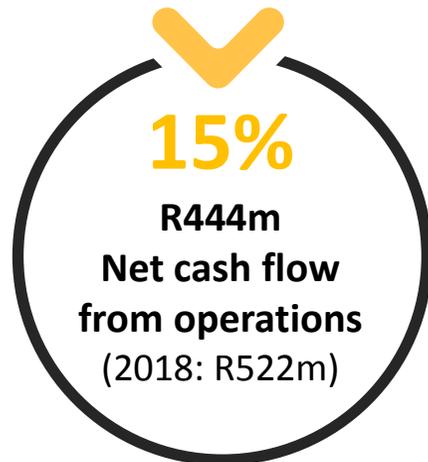
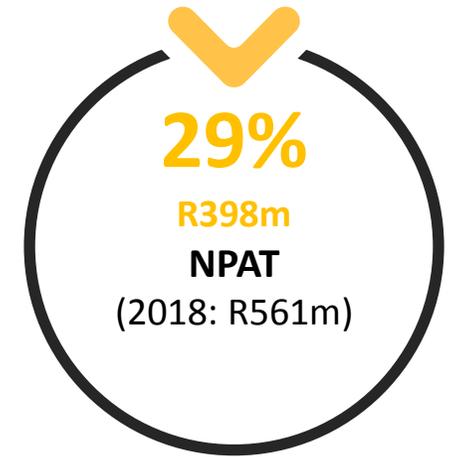
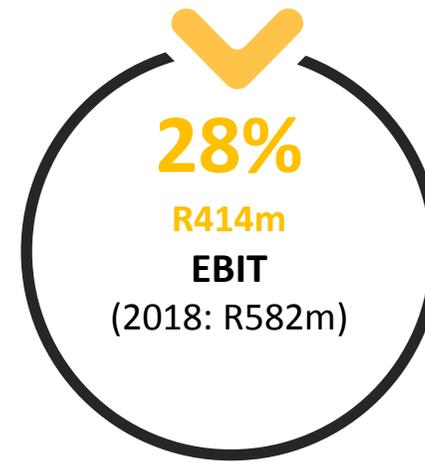
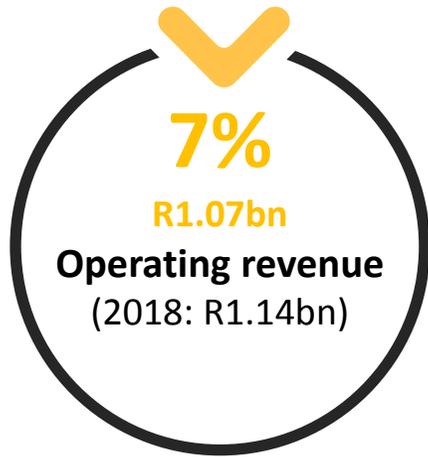
 Achieved the R170 million in cost savings (2016 base year)

H1 market activity drivers



*Central order book: published statistics ↓ 15%, ADV ↓ 13% to R19bn per day (2018: R22bn per day)

How this translated in our business



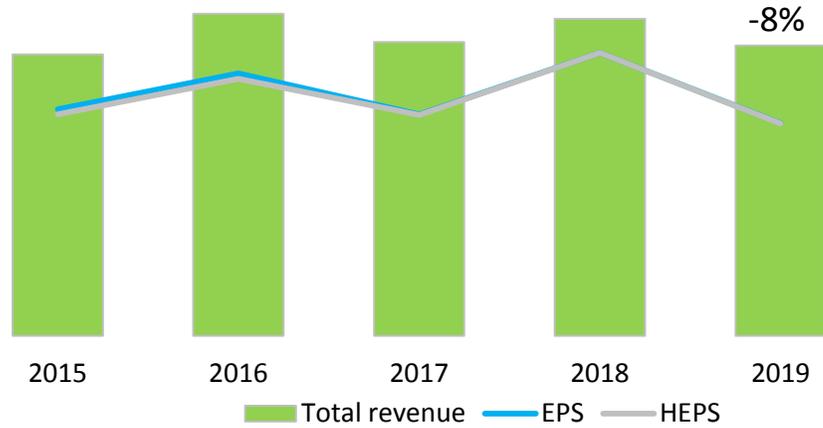
Financial performance



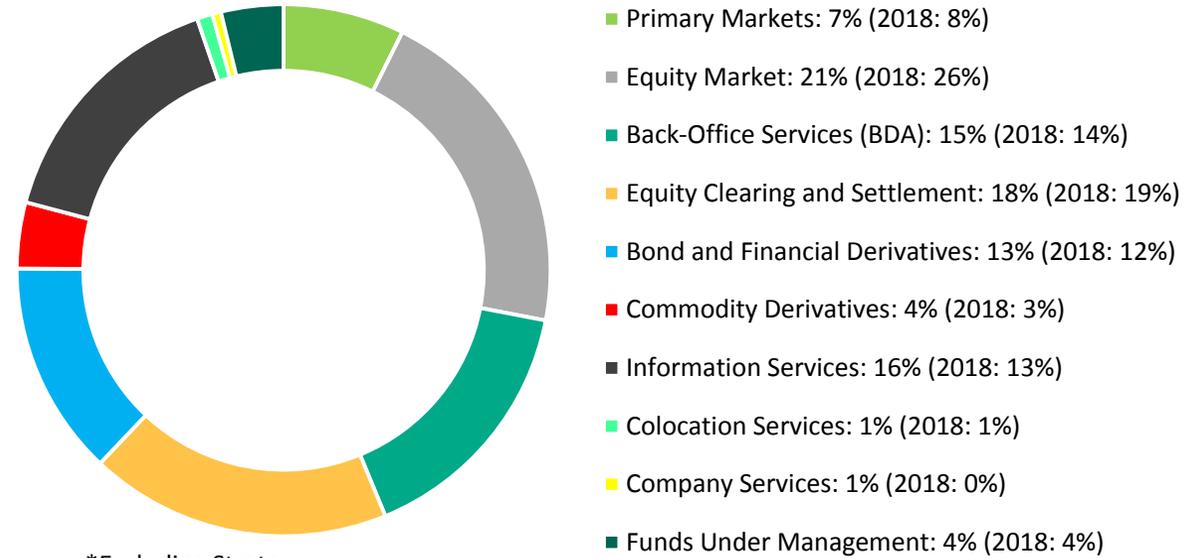
(Rm)	2019	2018*
Revenue	1 065	1 141
Other income	19	42
Total revenue	1 084	1 183
Personnel expenses	(238)	(200)
Other expenses	(432)	(401)
Total expenses	(670)	(601)
EBIT	414	582
EBIT %	38%	49%
Net finance income	108	122
Share of profit from associate	28	29
Profit before income tax	550	732
Income tax expense	(152)	(171)
Profit from continuing operations	398	561
Discontinued operations	0	0
NPAT	398	561
NPAT %	37%	47%
EPS (cents)	467.0	654.5
HEPS (cents)	466.1	654.6

Trends

H1 total revenue

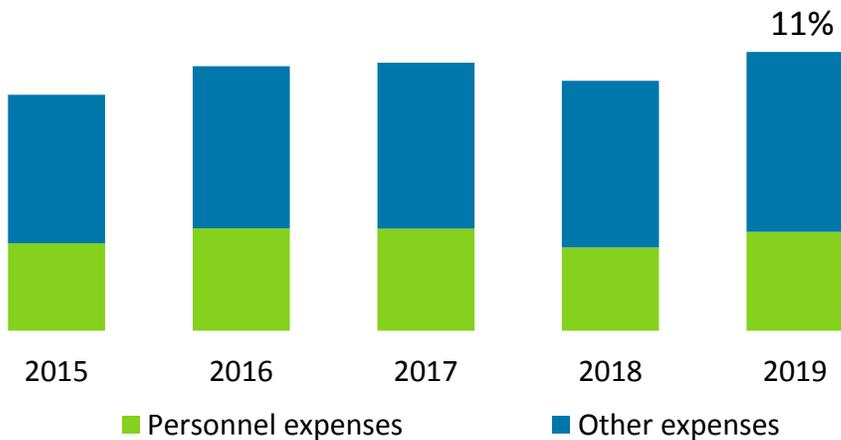


Revenue composition*

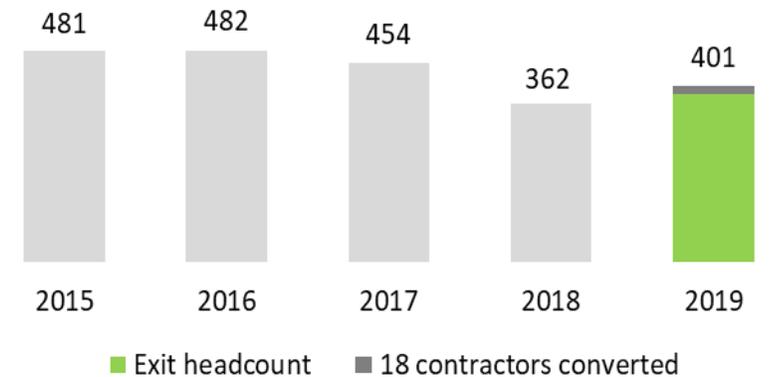


*Excluding Strate

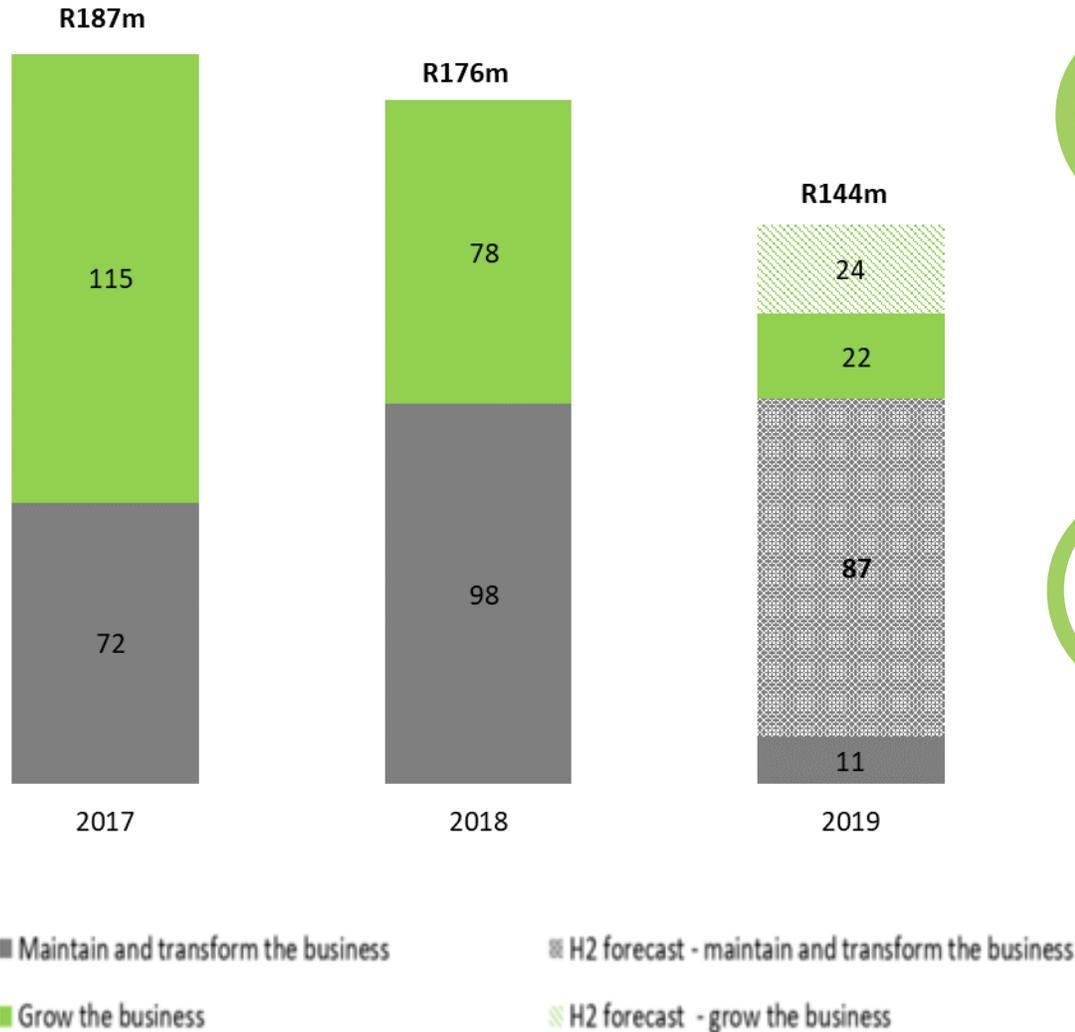
H1 expenses



June exit headcount



External and internal capital expenditure



Grow the business

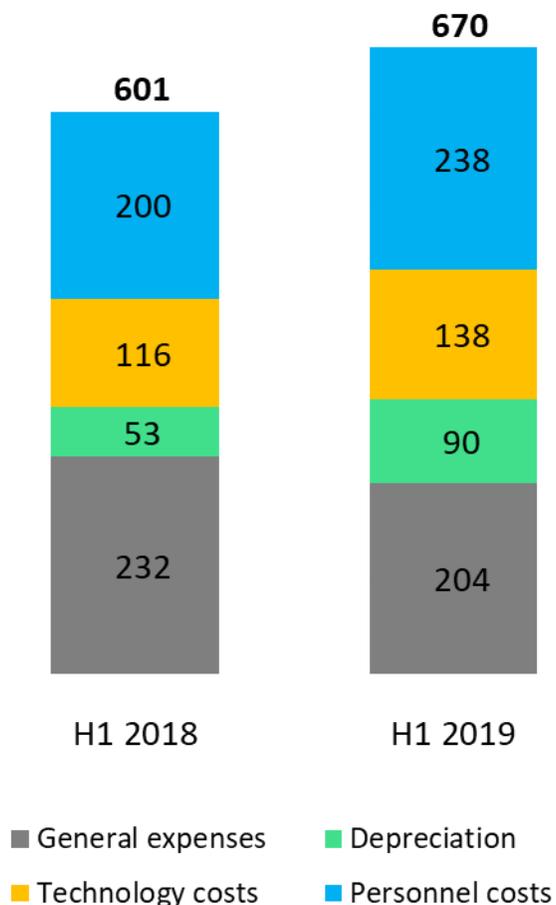
- Integrated Trading and Clearing - 2017, 2018, 2019
- ETP for government bonds - 2017 , 2018
- Colocation - 2018
- Tick data in the cloud - 2019



Maintain and transform the business

- Business as usual (BAU) largely infrastructure (including revenue generating kit) – 2017, 2018, 2019
- New master reference data system - 2019
- Clearing system enhancements - 2019
- Nimble client-led transformation - 2019

Operating expenditure



Total operating expenses up 11% to R670m (2018: R601m)



Personnel costs ↑ 19% or R38m (2018: ↓ R43m or 17%) to R238m (2018: R200m)

- Gross remuneration ↑ 15% or R29m as a result of management actions to fill vacancies. Average headcount* ↑ 11% to 397 (2018: 358). Exit headcount: 401 (2018: 362). This contributes 14 percentage points
- The long-term incentive schemes ↑ R8m to R18m (2018: R10m) owing to timing differences in vesting (incurred in Q4 in the prior year). This contributes 4 percentage points

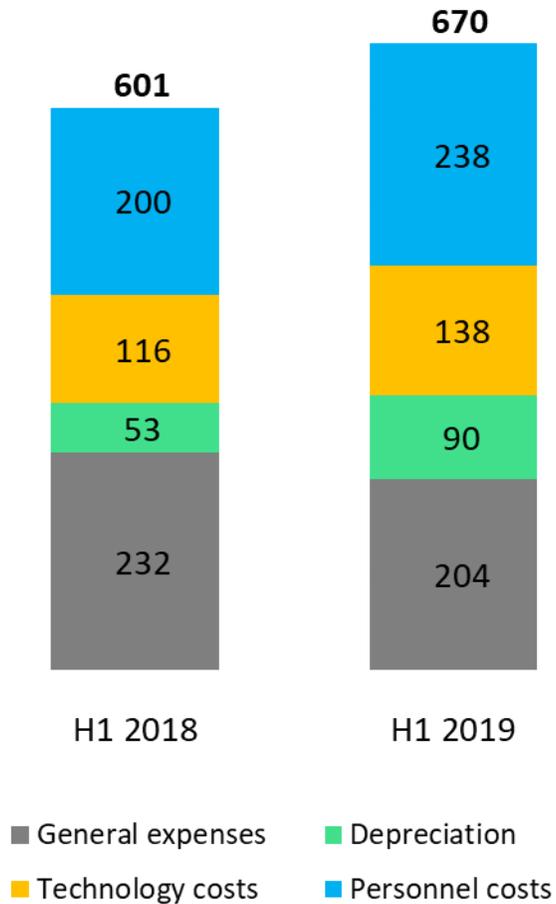


Technology costs ↑ 19% or R22m (2018: ↓ R13m or 10%) to R138m (2018: R116m)

This was primarily owing to ITaC implementation, accelerated BAU capex and the evolving cybersecurity framework:

- Post ITaC go-live costs of R14m include resources expensed and software maintenance and support. This contributes 12 percentage points
- R5m in licenses and support for the new master reference data system. This contributes 4 percentage points
- R4m related to incremental hardware infrastructure support and cybersecurity spend. This contributes 4 percentage points

Operating expenditure (continued)



Total operating expenses up 11% to R670m (2018: R601m)



Depreciation ↑ 69% or R37m to R90m (2018: R53m) largely owing to:

- The application of IFRS 16 on leases. This contributes 33 percentage points or R18m. In prior years, the operating lease was accounted for in general expenses
- The implementation of ITaC, along with infrastructure and cybersecurity investments. These contribute 40 percentage points or R22m. This is offset by fully depreciated assets of R5m



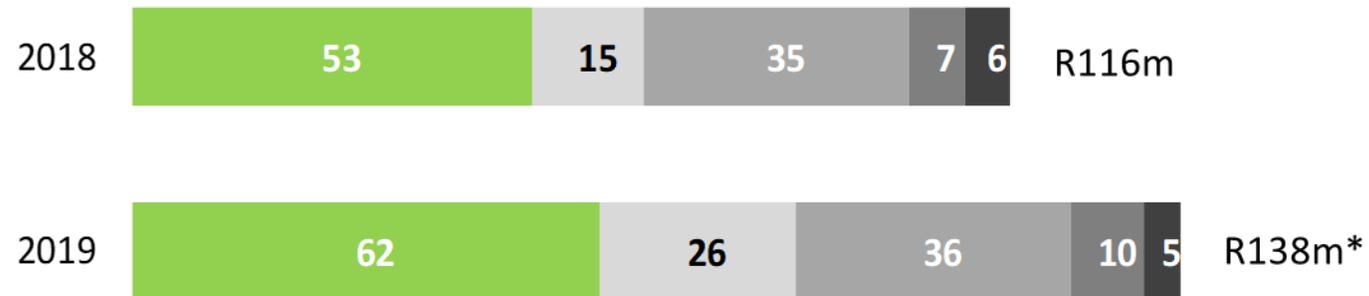
General expenses ↓ 12% or R28m to R204m (2018: R232m)

Lower operating lease charges as a result of the application of IFRS 16 (R23m) is partially offset by compliance and non-discretionary spend of R7m. A further 9m is related to growth initiatives, people-related costs and timing differences

Technology cost composition



Technology costs ↑ 19% or R22m to R138m (2018: ↓ 10% or R13m)

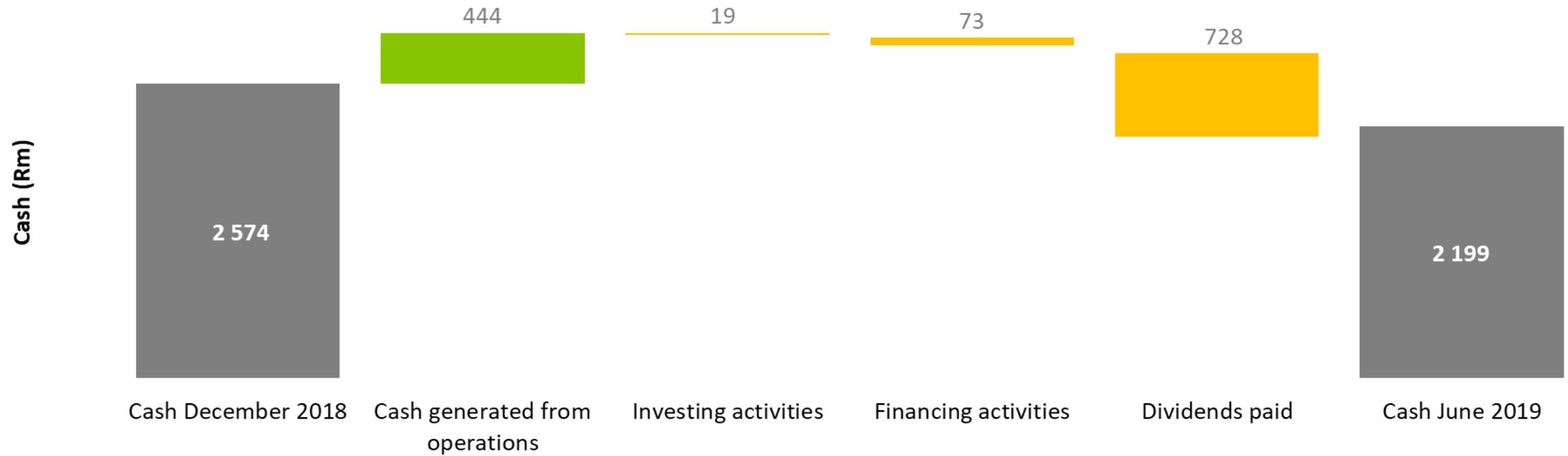


- Software maintenance and licences
- External services
- Connectivity and other
- Contractors
- Hardware maintenance and support

Cashflow view

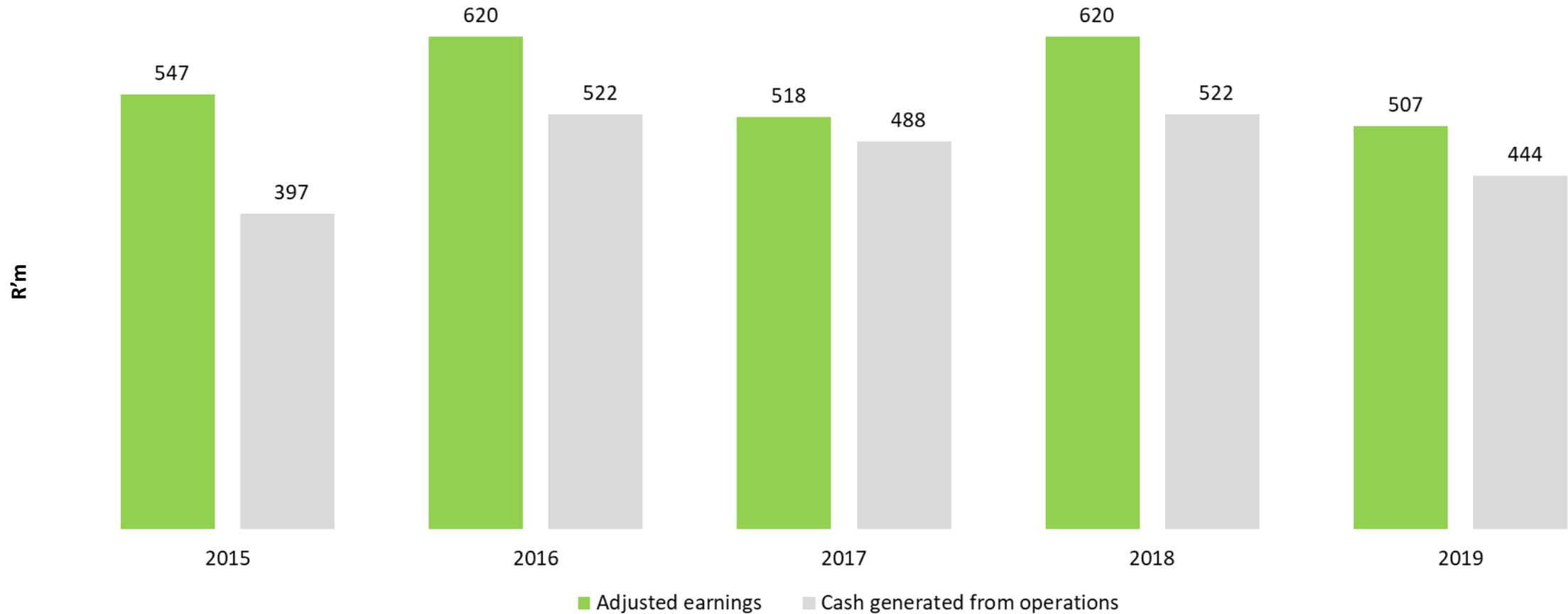


Strong cashflow and no debt



Quality of earnings for H1

Business remains highly cash generative



- Earnings have been adjusted for non cash items (depreciation*, amortisation, forex profit/loss, goodwill write-down)

Capex external spend

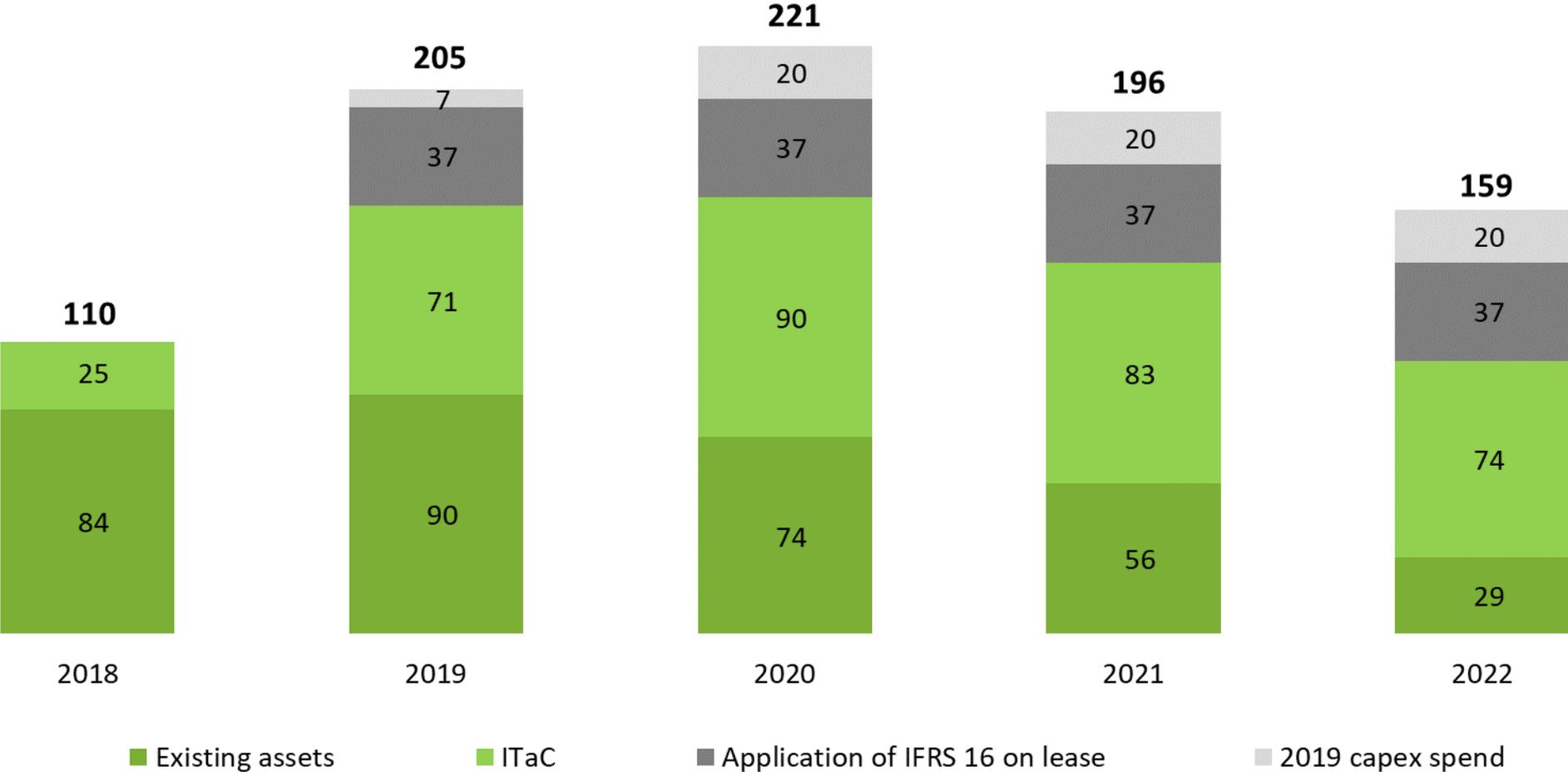


INITIATIVE	H1 2019	H2 2019	FY 2019	FY 2018
Integrated Trading and Clearing (ITaC)	17	-	17	61
Transformation of ways of work	1	18	19	-
Other initiatives*	5	7	30	5
Capex	23	25	47	67
Business as usual	5	16	21	89
New initiatives	-	54	54	8
Total external capex spend	28	94	123	163

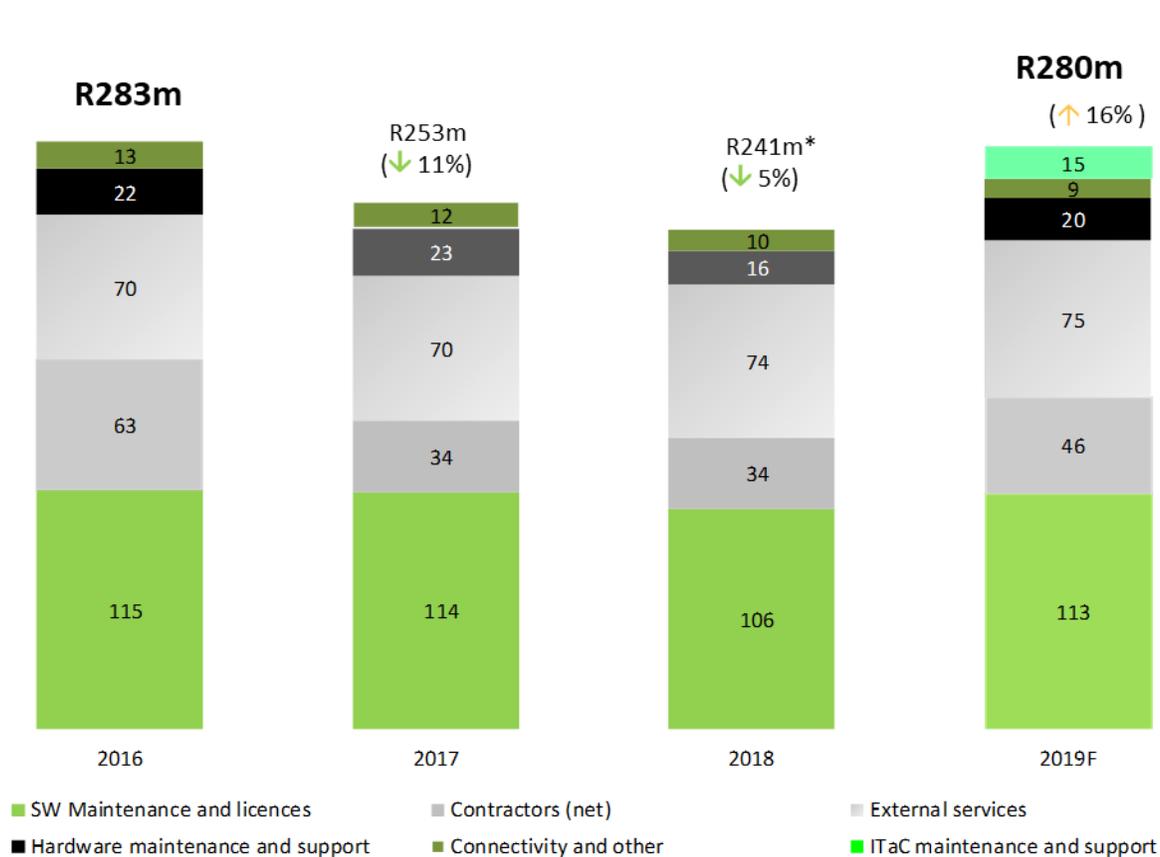
**New initiatives:

- Cash equities trading system: new functionality and product upgrade
- New electronic platform for Bond repos
- New master reference data system
- Non-cash collateral
- Valuations as a service
- Equity central counterparty
- Smart Regulation

Multi-year depreciation profile of known capex



Technology costs: 4 year growth trend



Technology cost: R70m reduction achieved

As previously guided:

Base 2016	R283m
3 years of inflation	R46m
Post-ITaC maintenance and support	R14m
Cost reduction commitment	(R70m)
Total planned exit 2019	R273m

2019 forecast R280m

Forecast variance to commitment R7m

New spend: R8m

- New master reference data system
- Infrastructure support
- Cybersecurity
- Equity clearing system maintenance
- Contractor conversion (previously guided)

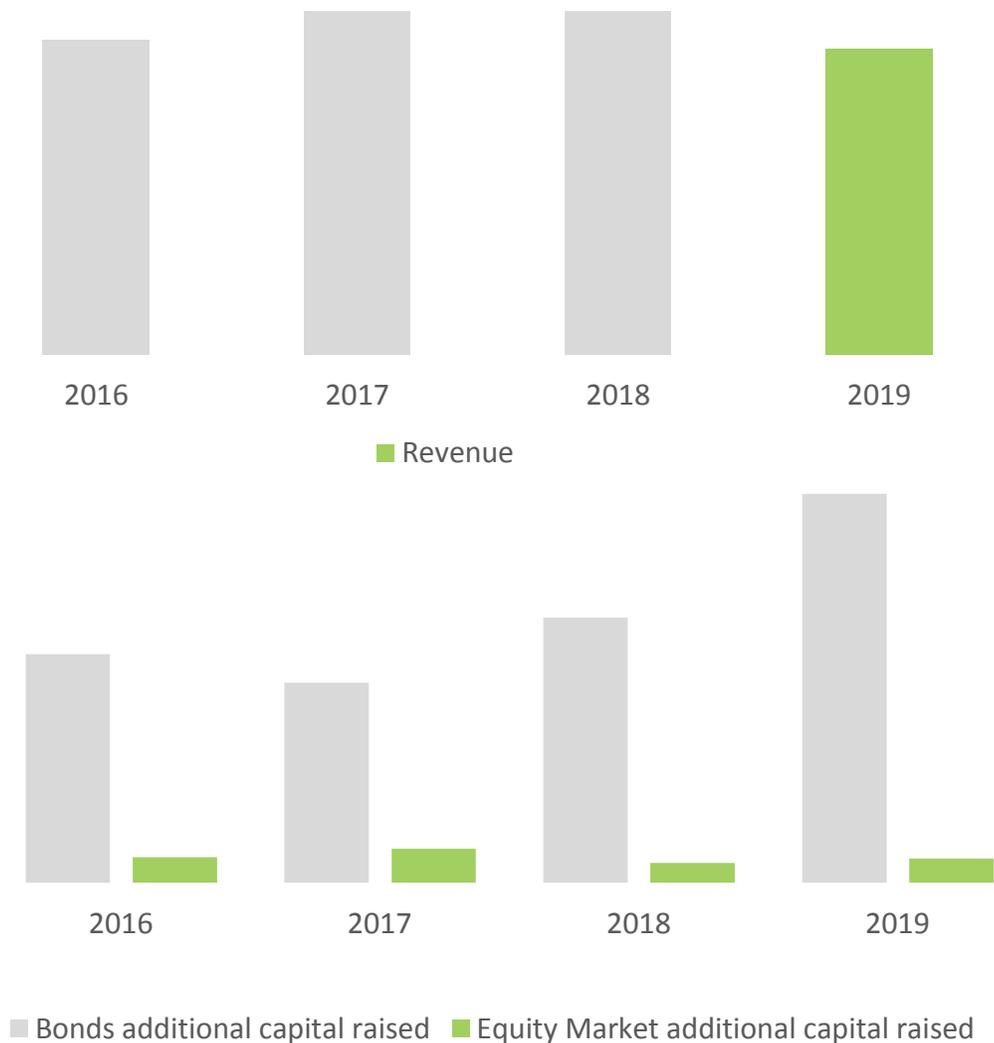
Guidance post 2019:

- ITaC - maintenance and support reflects 8 months in 2019. The annualised impact is ~ R22m and is recurring
- Inflationary increases on rest of base
- Increased spend on cybersecurity

BUSINESS REVIEW



Capital Markets: Primary Markets



7% of total revenue in H1 2019

Revenue ↓ 11% at R73m (2018: R82m)

2 new company listings on Main Board (H1 2018: 10): MultiChoice and Tsogo Sun Hotels

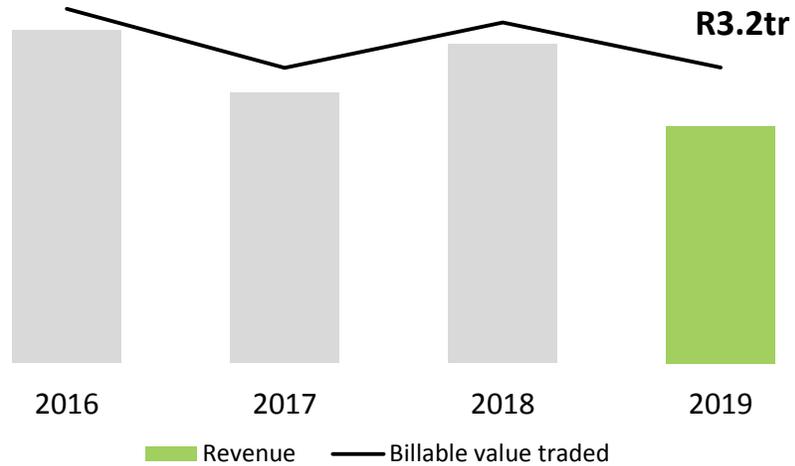
1 new green bond

Other Main Board listings: 4 new ETFs, 117 warrants and structured products (2018: 11 ETFs; 116 warrants and structured products). There were 13 delistings (2018: 12)

337 new bonds listed (2018: 243). Total nominal value of listed bonds was R2.9tn (2018: R2.7tn)

Capital Markets: Equity Market

Billable value traded



21% of total revenue H1 2019



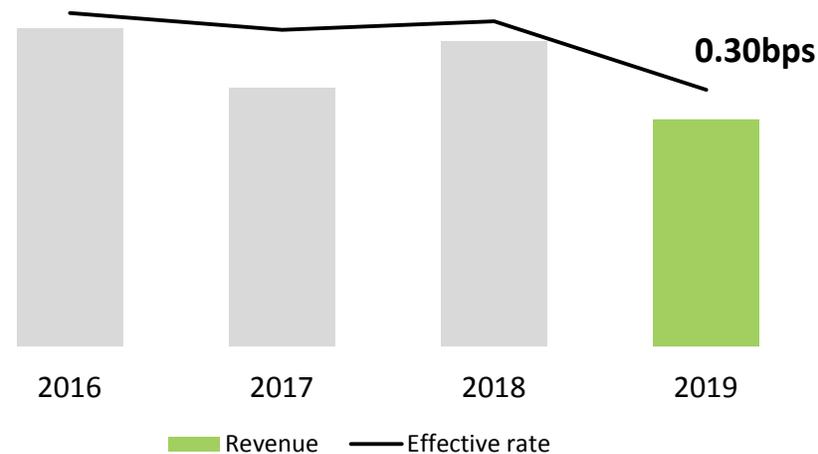
Revenue ↓ 26% to R206m (2018: R277m)

Billable value traded ↓ 11%

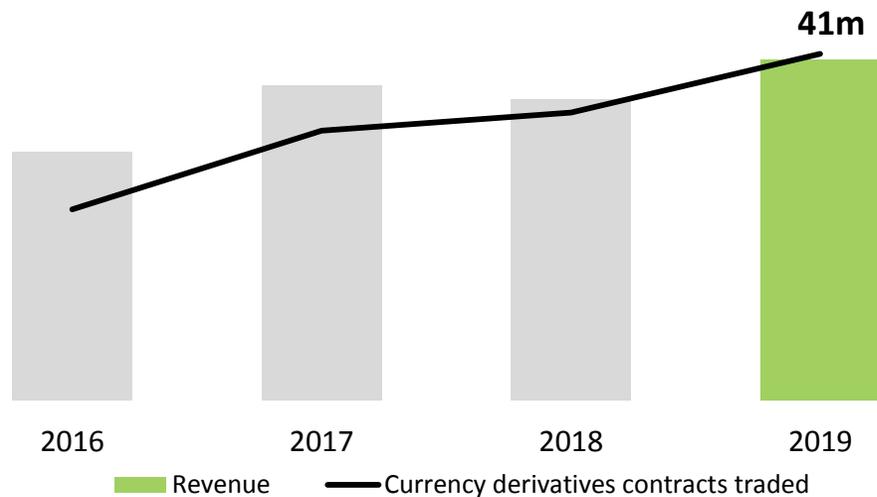
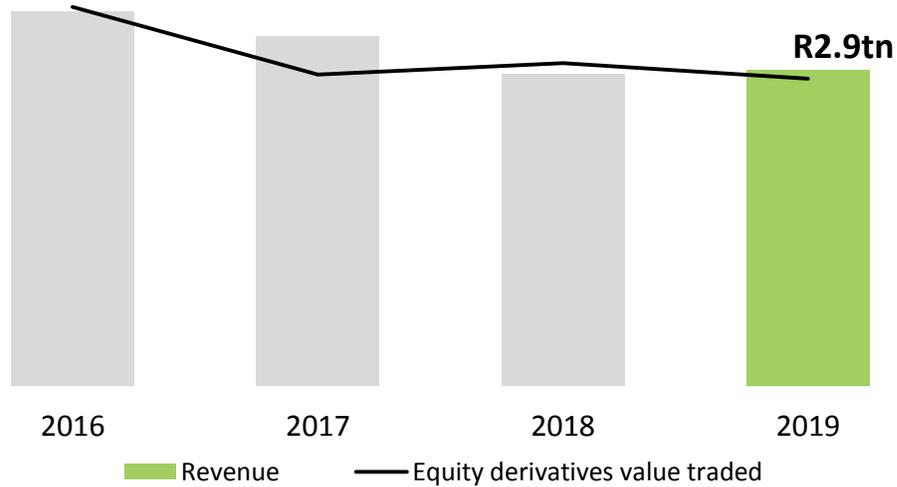
Transactions ↑ 5%

Colocation racks: ↑ 32 (2018: 28)

Tiered billing model: aggregate discount to clients of approximately R29 million or 12% for the half year



Capital Markets: Bonds and Financial Derivatives



13% of total revenue H1 2019



Revenue ↑ 5% to R130m (2018: R125m)

Equity derivatives revenue ↓ 6% to R70m (2018: R75m)

- Contracts traded ↓ 34% to 47m (2018: 71m)
- Value traded ↓ 5% to R2.9tn (2018: R3.1tn)

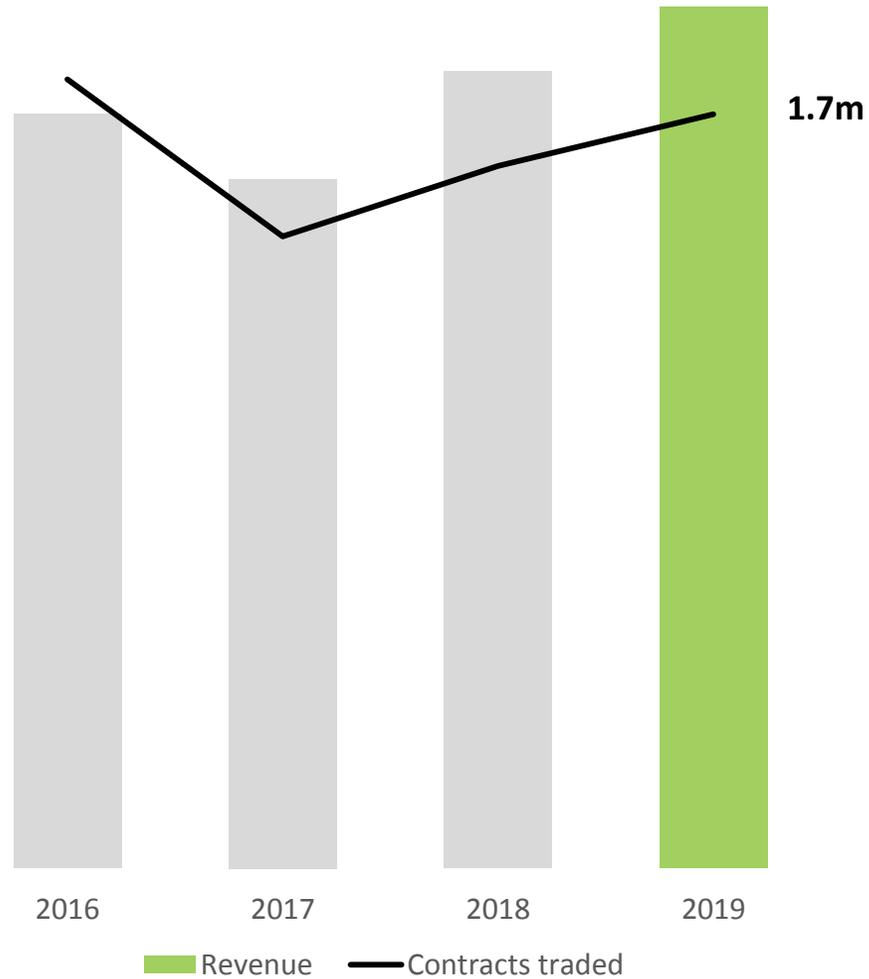
Currency derivatives revenue ↑ 13% to R26m (2018: R23m)

- Contracts traded ↑ 18% to 40m (2018: 34m)

Bonds and Interest Rate Market revenue ↑ 25% to R33m (2018: R27m)

- Bond Market nominal value traded up ↑ 21% to R18tn (2018: R15tn)
- Interest rate derivatives contracts traded ↓ 19% to 5.4m (2018: 6.7m)
- Bond ETP nominal value at R182tn

Capital Markets: Commodity Derivatives



4% of total revenue H1 2019



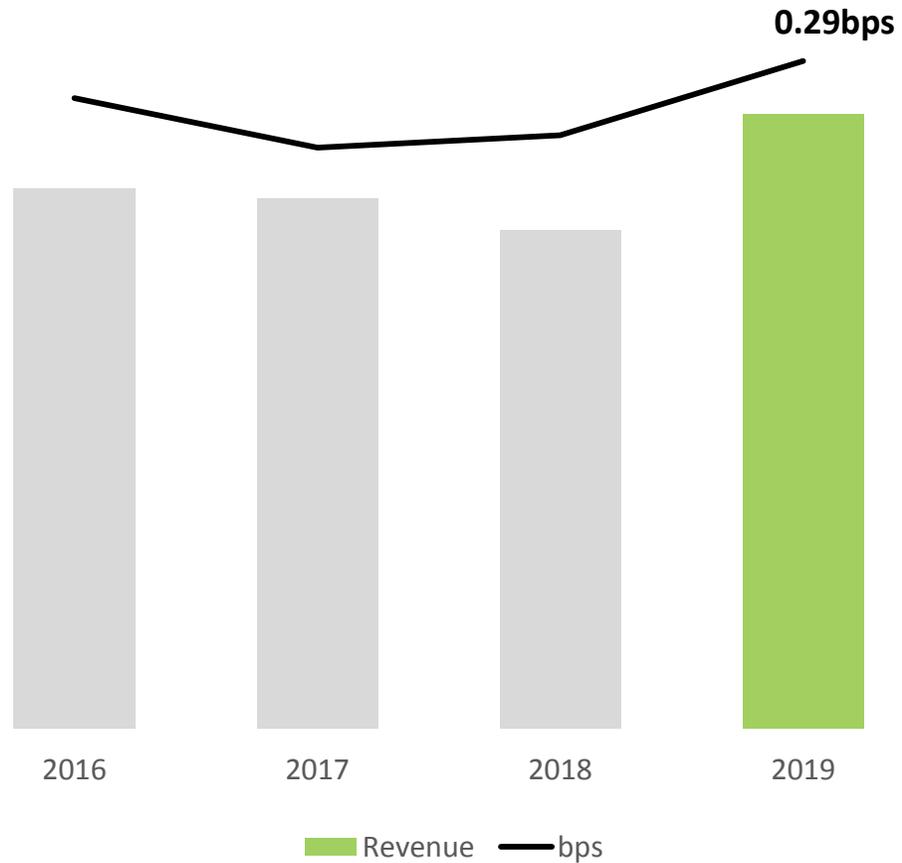
Revenue ↑ 7% to R40m (2018: R37m)

Value traded ↑ 28% to R396bn (2018: R309bn)

Contracts traded ↑ 7% to 1.8m (2018: 1.6m)

Open interest ↓ 8%

Post-Trade Services: Back-Office Services (BDA)



15% of total revenue H1 2019



Revenue ↑ 7% to R158m (2018: R147m)

Follows Equity Market transaction volumes

Trades ↑ 5% to 35m (H1 2018: 34m)

Post-Trade Services: Equity Clearing and Settlement

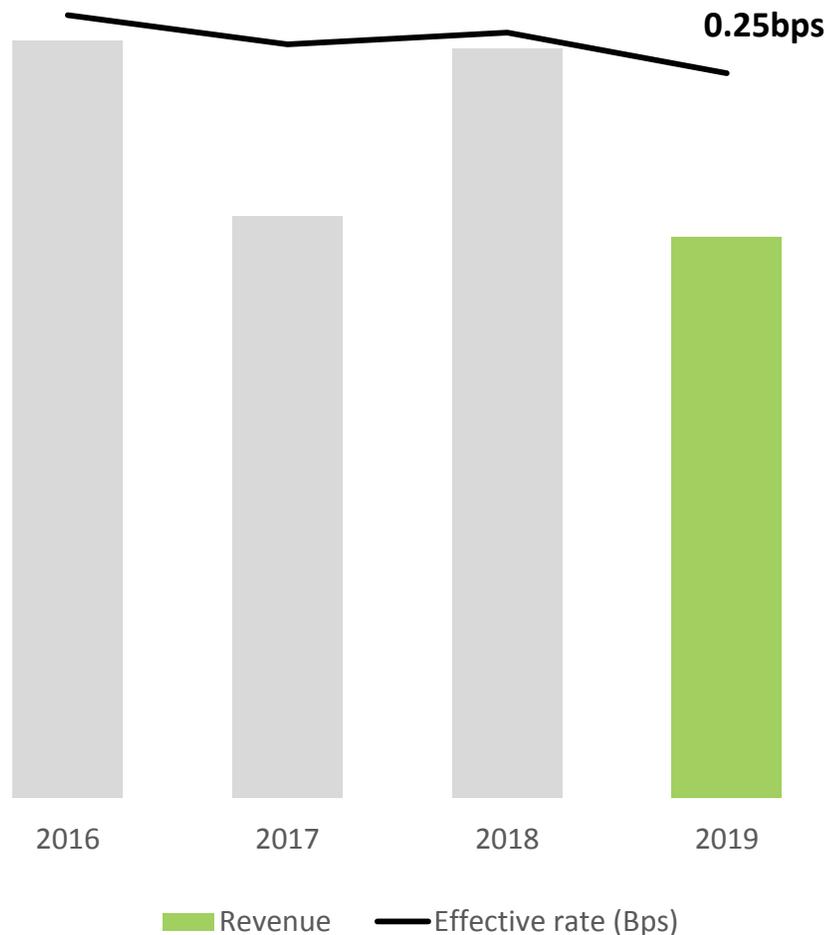
18% of total revenue H1 2018



Revenue ↓ 13% to R183m (2018: R211m)

Follows Equity Market value traded

Reflects only Equity Market clearing and settlement fees

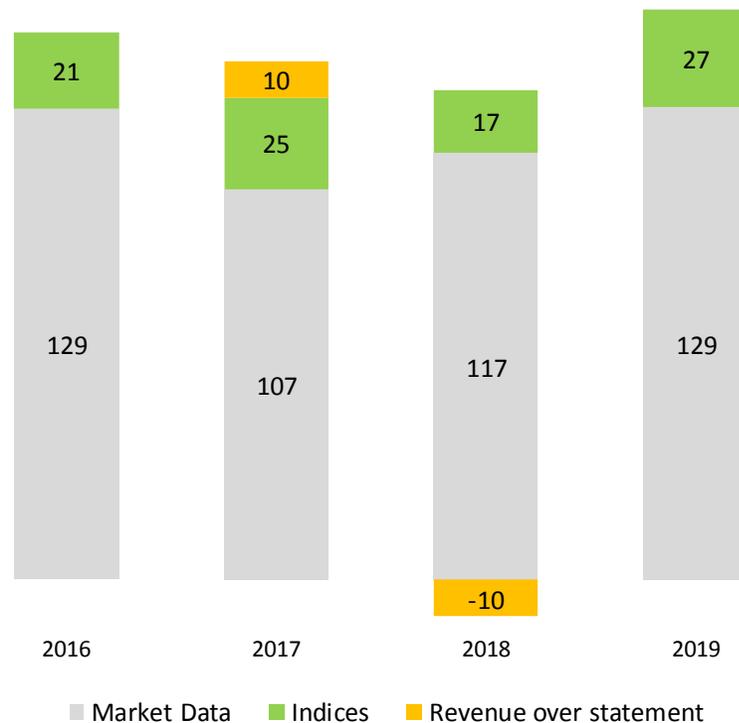


Information Services: Market Data and Indices

16% of total revenue H1 2019



Revenue ↑ 17% to R156m (2018: R134m)



Revenue growth

Pricing and product mix

Forex gains

Absence of prior year revenue understatement

Driver growth

	Total	Market data	Indices
Revenue growth	↑ 17% to R156m (2018: R134m)	↑ R12m or 9 points	↑ R10m or 7 points
Pricing and product mix	↑ R10m or 7%	↑ R9m or 7 points	↑ R1m or 1 point
Forex gains	↑ R10m or 8%	↑ R9m or 7 points	↑ R1m or 1 point
Absence of prior year revenue understatement	↑ R10m or 7%	-	↑ R10m or 7 points
Driver growth	↓ R8m or 6%	↓ R6m or -4 points	↓ R2m or -1 point

Lower driver activity is reflective of weak market conditions which have resulted in certain client cancellations and 2% lower reported passive assets under management to R532bn (2018: R559bn)

LOOKING AHEAD



H2 2019 strategic priorities



Deliver meaningful new operating revenue through business lines not currently a substantial part of the JSE income



Achieved all of the R170 million in cost savings (base year 2016)



Embed a more nimble, client-led culture embodied in the JSE Way



Protect and transform the JSE franchise while upgrading and refreshing our base technology



Lead by example on the national agenda and pursue the visible transformation of the business

QUESTIONS



Financial metrics



Ratios	H1 2019	H1 2018	H1 2017	H1 2016	H1 2015
Operating margin	38%	49%	41%	47%	46%
EPS (continuing)	467.0	654.5	490.9	599.7	503.9
HEPS (total)	466.1	654.6	488.9	585.1	490.3
EBITDA (Rm)	504	637	511	614	535

Thank You

